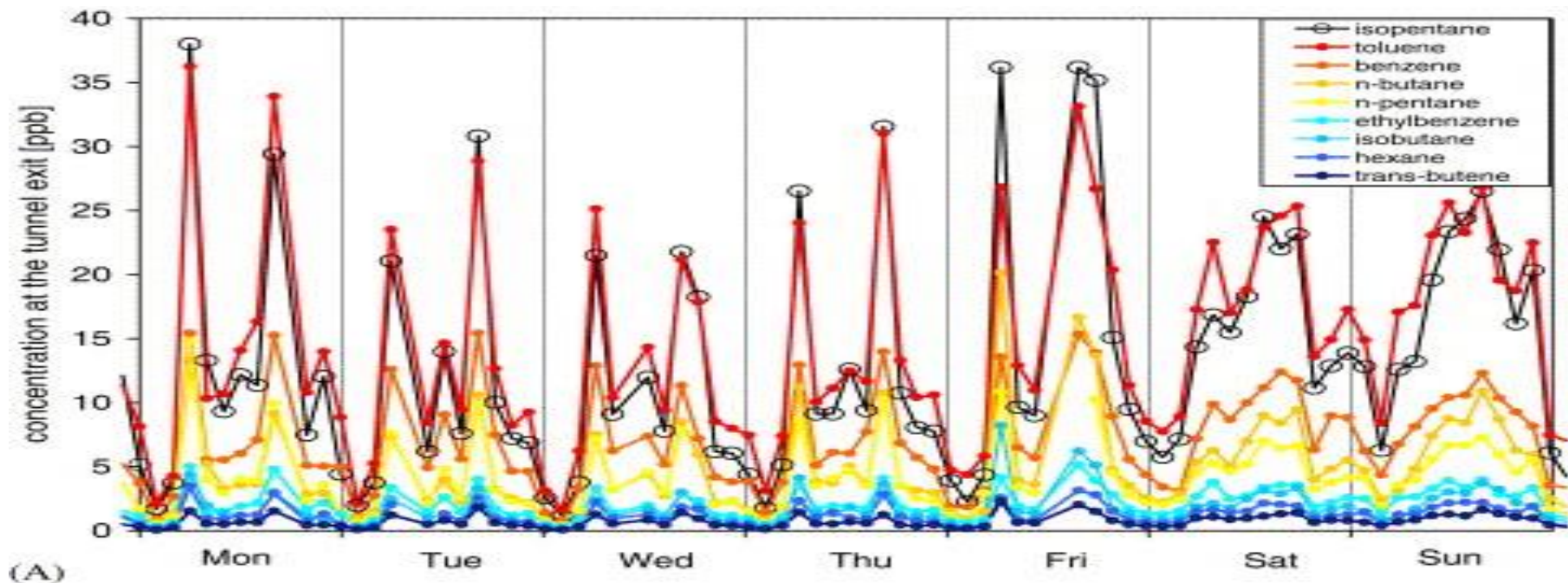


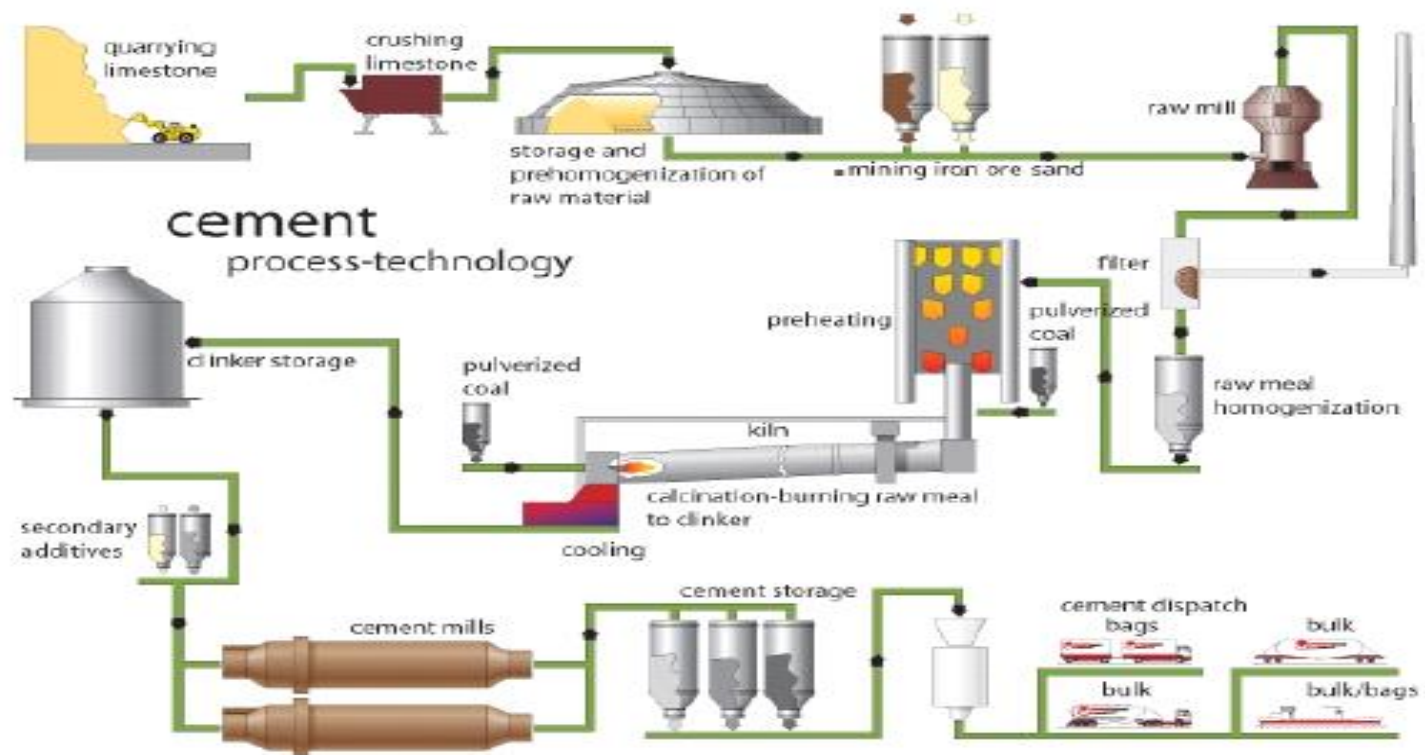
## Process, Resource Impacts



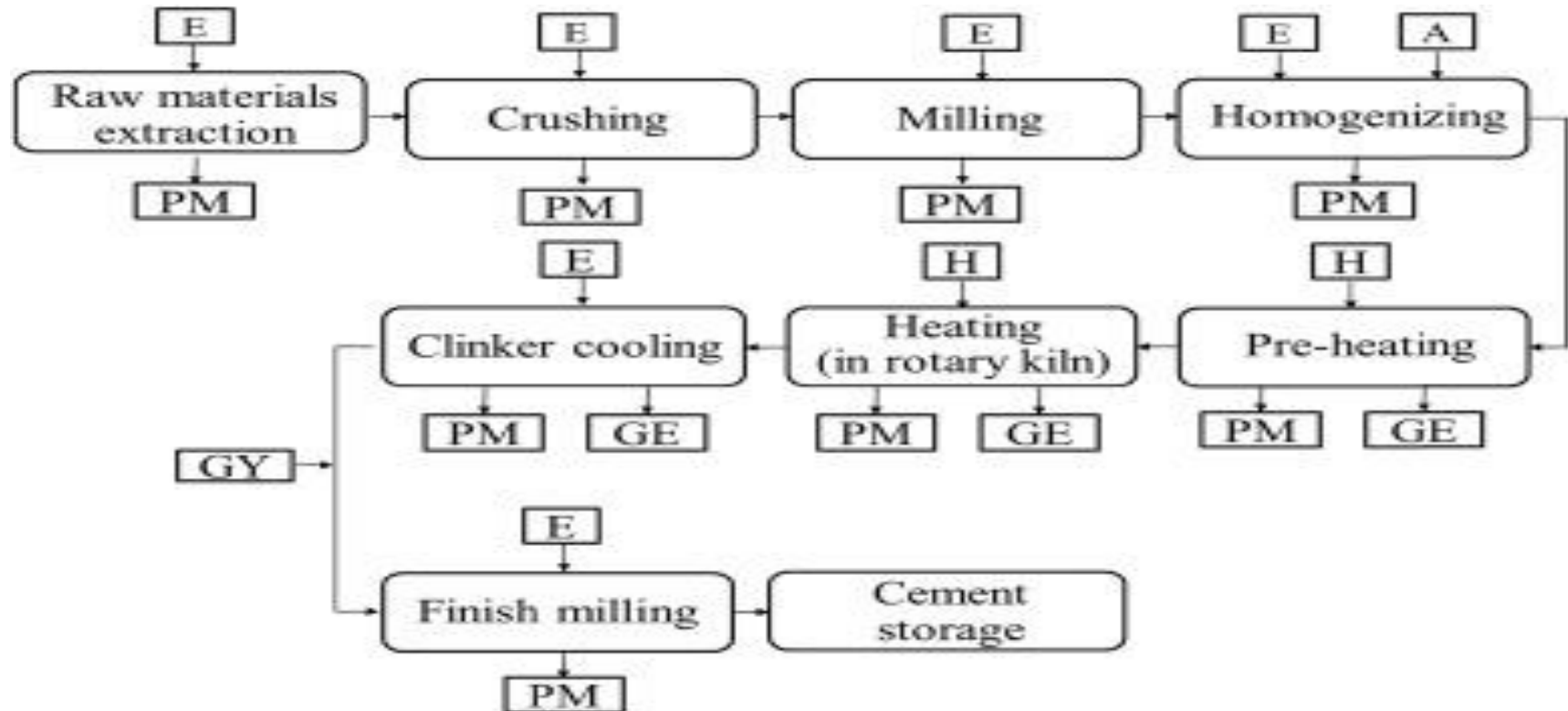
# PROCESS DESCRIPTION & INPUT OUTPUT FLOW

- What steps are involved in the process?
- Controls process implemented in accordance with procedures Input and Output details

# Flow Sheet Cement Manufacturing Process



# Input Output Flow sheet- Cement Manufacturing



## Inputs:

E – Energy

A – Additions (slag, pozzolans)

H – Heat

GY – Gypsum

## Outputs:

PM – Particulate matter

GE – Gaseous emissions

# PROCESS OUTPUT AND MEASUREMENT

- Product produced by this process?
- Equipment used for process Calculations.
- How are processes measured?
  - Mass Balance, Energy Balance
  - LCA for carbon balance per kg of product for each process
  - Emissions to air and water
    - SO<sub>x</sub> NO<sub>x</sub> measurement & Preventions
  - False Air measurement
  - Alkali Sulphur Calculation

# Processes Monitoring and Measurement

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Ambuja Cements Ltd. has applied suitable methods for **monitoring** processes. These methods demonstrate the ability of the processes to achieve planned results. When planned results are not achieved, **corrections and corrective actions are taken**, as appropriate, to ensure conformity of the product.

Monitoring and measuring instruments are calibrated or verified at specified intervals or prior to use against measurement standard if no such standard exist, the basis used for calibration is recorded.

Records of the results of calibration/or verification are maintained.



# PROCESS AUDITS

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Technical audit is a review of all units of plant equipment to determine their operating efficiencies with relation to original design and to subsequent modifications. Current performance is compared to what is realistically achievable and for this purpose 'rated' or guarantee capacities should not be taken uncritically.

The purpose is to establish the efficiency with which the plant is being operated, to identify bottlenecks and to propose means of eliminating them 'Debottlenecking' is a cost effective technique for increasing productivity.

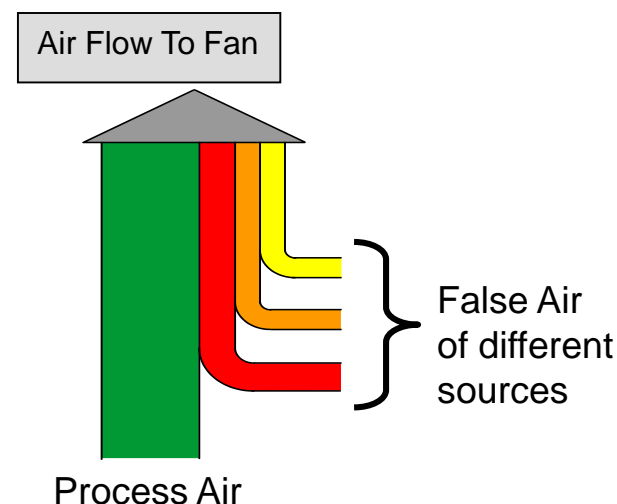
- Establish optimum mix design with respect to **cost, handling, grindability** and **burnability** .
- Produce constant **chemical** and **physical** input material characteristics .
- Operate equipment with minimum **process variations** and optimum efficiency
- Finish grind to a product having best possible **strength** with minimal variation.

# False Air Inspection

Instead of leaking out from within the process, there is now a problem with ambient air being sucked into the system, called false air. Depending on the point of entry, false air has different undesired effects. That is why a lot of effort is made to keep process systems tight.

## Main Impacts of False Air

- Increase Thermal Energy Consumption
- Reduced drying capacity
- Reduced production (lower air speeds)
- Increased energy consumption of fan motor
- Corrosion (Operation below of or close to dew point temperature)
- Filter Overload



False Air Directly Relates the Thermal Energy Consumption and Power Consumption.



# Mass Transfer & Heat Transfer Calculation in Kiln

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The kiln system has to be designed to cope with the requirements of the chemical process during which the kiln feed material is converted into cement clinker.

This process as a whole is endothermic and takes place at maximum material temperatures of **1450°C**. Receiving its thermal energy from hot gases of up to 2000°C generated by combusting fuels, it is also referred to as **PYROPROCESS**

For Gas flow measurement these Common techniques used are demonstrated and applied:

- 1) **Prandtl Tube:** The velocity will be measured on several points of the cross sectional area by means of which the average velocity and the volume rate will be calculated(**Quarterly**).
- 2) **Anemometers:** At the outlet of the test equipment the mean velocity will be measured (**Quarterly**).
- 3) **Fan Characteristics:** With the knowledge of the characteristic curves of the fan given by the supplier, the volume rate is determined by the pressure difference of the fan and the revolutions of the fan.(**Yearly**)
- 4) **Inlet Nozzle (Piezometer):** At the suction side of the fan an inlet nozzle is attached . Data continuously monitored.

# Sample MT sheet For One Of The Plants

## KILN AUDIT HEAT BALANCE TOOL - MATERIAL BALANCE RESULTS

	Material Balance Based on Clinker Weighing	
	t / h	kg/kgck
Kiln Feed (dry)	329.27	1.65
Kiln Feed (dry + TOC + S <sup>-2</sup> )	329.53	1.65
Kiln Feed (wet+TOC+S <sup>-2</sup> )	330.69	1.66
Total Fuel Ash	0.88	0.00
Total Fuel SO <sub>3</sub>	2.38	0.01
Total Fuel Cl	0.02	0.00
Σ	332.55	1.67
Clinker	199.55	1.00
Preheater Dust	27.38	0.14
Bypass Dust	0.00	0.00
SO <sub>2</sub> in preheater exit	0.00	0.00
Dehydration+Decarbonation	105.62	0.53
Σ	332.55	1.67

	Material Balance Based on Kiln Feed	
	t / h	kg/kgck
	328.77	1.65
	329.04	1.65
	330.20	1.66
	0.88	0.00
	2.38	0.01
	0.02	0.00
	332.04	1.67
	199.23	1.00
	27.38	0.14
	0.00	0.00
	0.00	0.00
	105.42	0.53
	332.04	1.67

Elemental Balance Based on Clinker Weighing		
Clinker [%]	Measured	Calculated
SiO <sub>2</sub>	20.08	19.58
Al <sub>2</sub> O <sub>3</sub>	5.55	5.60
Fe <sub>2</sub> O <sub>3</sub>	3.49	3.49
CaO	65.33	65.83
MgO	2.13	2.13
LOI	0.55	0.55
CO <sub>2</sub>	0.26	0.26
K <sub>2</sub> O	0.57	0.64
Na <sub>2</sub> O	0.41	0.44
SO <sub>3</sub>	1.55	1.28
TiO	0.33	0.32
P <sub>2</sub> O <sub>5</sub>	0.00	0.00
Cl	0.02	0.03
Σ	99.72	99.62

Kiln feed wet / clinker	1.66		1.66
Raw mix dry / clinker	1.51		1.51

Factor kilnfeed / clinker for production:	1.65
Error of kiln feed scale:	0.15%

### Note:

T/h-tonnes per hour

Kg/kgck- kiloGm per KiloGm of Clinker (Factor)

# Sample HT sheet For One Of The Plants

## KILN AUDIT HEAT BALANCE TOOL - FUEL SUMMARY

Kiln Specific Heat Consumption, (SHC), kJ/kgck	3383
SHC including TOC and S <sup>-2</sup> , kJ/kgck	3422

Main Burner Fuels	Flowrate, kg/h	LHV, (kJ/kg - as fired)	Neutral Waste Gases		
			Nm <sup>3</sup> /kgck	Nm <sup>3</sup> /MJ	Ratio over kiln SHC, %
pet coke	8058	33300			39.7%
Fall Through					
Preheater / Precalciner Fuels					
pet coke	11261	33300			55.5%
biomass	2410	13167			4.7%
TOC	234	33830			
S <sup>-2</sup>		13120			

**Note:**

Fuel mix calculation done every fortnight.

kg/h-KiloGms per hour

TOC-Total Organic Carbon

KJ/Kgck-Kilo joule per Kilo Gms Clinker

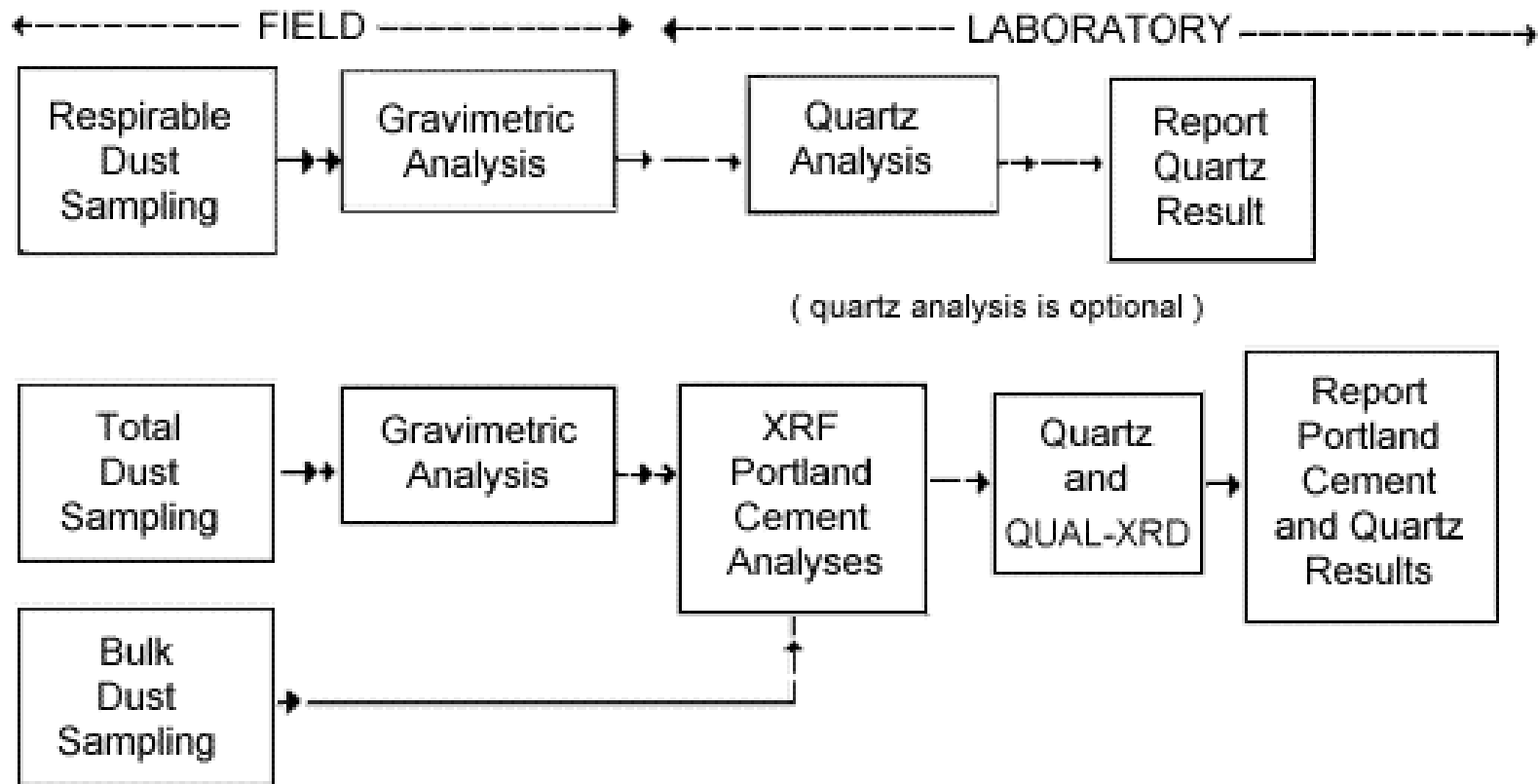
# Sample HT sheet For One Of The Plants (continue..)

System In						System Out						
	kg/h	T°C	Nm3/kgck	kJ/kgck	heat%		content	kg/h	T°C	Nm3/kgck	kJ/kgck	heat %
Kiln Feed	329265	65				Preheater Exit Gas			390			
H <sub>2</sub> O	1164	65				Gas Composition						
Total Fuel	21963					CO <sub>2</sub>						
Sensible Heat	21306					H <sub>2</sub> O						
Combustion	21306					SO <sub>2</sub> (ppm)						
H <sub>2</sub> O	423					N <sub>2</sub>						
TOC Combustion	234	65				O <sub>2</sub>						
S <sup>2</sup> Combustion		65				CO						
Total False Air						Heat Loss CO Preheater Exit						
Total Primary Air	#NAME?	#NAME?				Cooler Exhaust Gas			290			
Total Cooling Air of Cooler	#NAME?					Cooler Exhaust Inj. Water Vap.						
Total Water Injection	1189	#NAME?				Cooler Mill Take Off #1		#NAME?				
SNCR		0				Cooler Mill Take Off #2		#NAME?				
						Clinker-Cooler Exit		#NAME?	160			
						Clinker Dust - Tertiary Air Dedusting		#NAME?	854			
						Clinker Dust - Exhaust Gas		#NAME?	290			
						Clinker Dust . Cooler Mill take off 1 + 2		#NAME?				
						Clinker Formation Heat						
						Preheater Dust	27383	379				
						By-Pass Gas						
						By-Pass Dust						
						By-Pass Decarbonisation Heat						
						Water Vaporization SNCR						
						Water Vaporization Preheater Injection						
						Water Vaporization Feed Moisture	1164					
						Wall Losses					268.52	
						Tertiary Air Duct					8.00	
						Preheater					165.01	
						Kiln					80.81	
						Cooler					14.70	

## Note:

- All Temperature measure in degree Celsius.
- System in and out temperature calculations

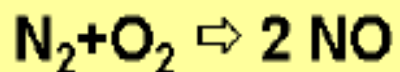
# Analysis of Quantitative Air Samples- PPC unit



# NOx Emission in Pyroprocess

## Thermal NOx

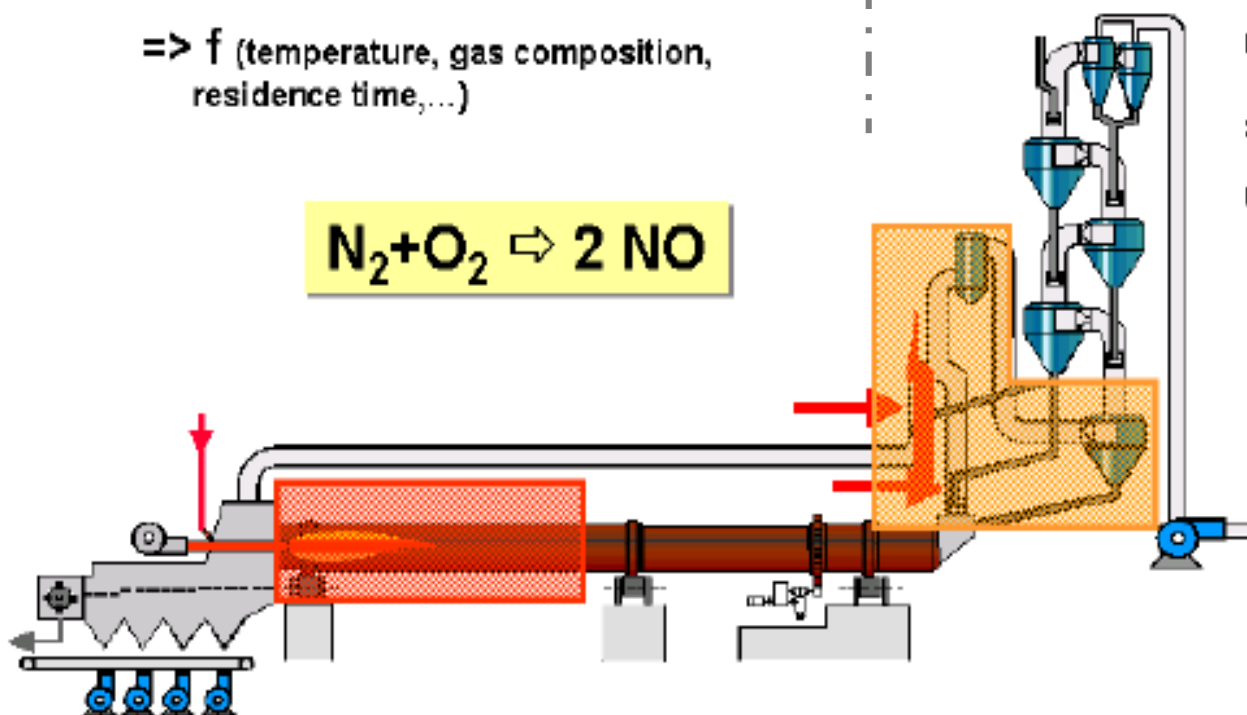
- => high temperature ( $>1600^{\circ}\text{C}$ )
- => oxidation of  $\text{N}_2$  from ambient air
- =>  $f$  (temperature, gas composition, residence time,...)



## Fuel NOx

### Raw material NOx

- => oxidation of N-fuel/RM  
( $800^{\circ} < T^{\circ} < 1'200^{\circ}\text{C}$ )
- =>  $f$  (Nitrogen content, oxygen, residence time, % volatile,...)



# Measures taken for NOx reduction

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## Sources and Reduction of NOx-Emissions:

There is no normal or average NOx emission from cement kilns. Many factors like kiln system, fuel characteristics and burning conditions are influencing the NOx emission.

The cement kiln NOx emissions vary largely between 300 and 2'500 mg /Nm<sup>3</sup>.

Our Strategy towards NOx reduction:

- Primary Measures:  
(Zero CAPEX and Low CAPEX projects)
  - Operation Optimisation.
  - Low Nox calciner
  - Low Nox burner
  - Calciner Modification
  - Fuel Mix Optimisation
  - Calciner Mill curtain
- Secondary Measures:
  - SNCR
  - SCR

Note:  
mg/NM<sup>3</sup>- mili gms/Normal cubic Meter

# Sulphur input into the kiln system via fuel and raw materials

- Fuel
  - Coal: 0.5 - 4.0 % S
  - Fuel oil: 1.0 - 2.5 % S
  - Petcoke: 3.0 - 8.0 % S
  - Tires: 0.8 - 4.0 % S
- Raw material:
  - Variable from < 0.1 % to > 1 % S as  $\text{SO}_3$
  - $\text{SO}_3$  average : ~ 0.45 %  $\text{SO}_3$





# General procedure for SOx abatement

## Secondary measures – from dry to wet technology

- Dry methods
  - Selective quarrying if possible, reduce high volatile S input
  - Addition of  $\text{Ca}(\text{OH})_2$ ,  $\text{Na}_2\text{CO}_3$ , activated coal, spongiacal lime (high specific surface area) → increase mill running time
  - Optimize combustion in case of long kilns!
    - Reduce S-input via fuels or raw material
    - Homogenize fuels (in case of  $\text{SO}_2$  peaks)
  - Powder (activated coke filter)
- Semi-dry, Semi-wet methods
  - Reduce sulfur volatility
  - Injection of hydrated lime slurry (into the conditioning tower)
    - Avoid combustion in reducing conditions, provide excess air (not too much)
    - Avoid temperature peaks and over-burning ( $\text{CaO}_f$  0.8-1.5%)
      - Avoid long flame, adjust burner momentum (see example)
      - Assure sulfatization of the alkalis
- Wet technologies
  - Optimum fuel fineness and dispersion
  - Stable kiln operation (Kiln Master)
  - Improve burnability of kiln feed by e.g. reducing the SM
- Wet scrubber



# Operation impact Alkali Issue:

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## Measures against Alkali Problems

### ◆ Alkali Volatility

In absence of sulfur the alkali volatility is very high and creates problems in the preheater. In such a case the raw mix can be sulfatized by addition of gypsum.

### ◆ Low Alkali Clinker

If low alkali clinker must be produced, all measures must be taken to increase the alkali volatility, such as

- \* reducing the sulfur input
- \* producing a long and stable flame
- \* applying hard burning ( $\text{CaO}_{\text{free}} < 1$ ), if possible reducing the burnability by increasing the silica ration
- \* applying a minimum of excess air
- \* chlorination of the raw mix either by burning chloride
- \* containing solvents or adding  $\text{CaCl}_2$

◆ In case of long dry or wet kilns the alkalis are withdrawn by discarding a fraction or the total dust of the external cycle. In case of a SP kiln a (large) kiln gas bypass is required.

# CONTROL PROCESSES

- What controls/check points are there?
- Process checklists..

# Process Checklist –Cement industry

## Ball Mill Standard Measurements

			Weekly	Monthly	Quarterly	Half- Yearly	Yearly
1	Circuit material granulometry						
2	Mill longitudinal sieving						
3	Ball charge filling degree						
4	Mill material level						
5	Mill ventilation						
6	Separator tromp curve						
7	Separator ventilation						
8	Mill internal condition						
9	Weigh feeder calibration						
10	Instrument verification						
11	Control loop verification						
12	Heat Balance where drying is important						
13	Grinding media sampling						
14	Grinding media regrading 1st Chamber						
15	Grinding media regrading 2nd Chamber						every two years
16	Cyclone/Bag house/Fan internal condition						

Please note - However above points exercise should be carried out wherever required or after any modification

# Process Checklist –Cement industry

## Vertical Mill Standard Measurements

			Weekly	Monthly	Quarterly	Half Yearly	Yearly
1	Circuit material granulometry						
2	Mill gas flow						
3	False air analysis						
4	Roller/Table liner profiles						
5	Mill internal condition						
6	Crash stop inspection						
7	Feed distribution on table						
8	Weigh feeder calibration						
9	Instrument verification						
10	Control loop verification						
11	Heat Balance						
12	Cyclone/Bag house/Fan internal condition						
13	Safety Interlocks for coal mill						

Please note - However above points exercise should be carried out wherever required or after any modification

# Process Checklist –Cement industry

## Kiln Standard Measurements

		Weekly	Monthly	Quarterly	Half Yearly	Yearly
1	Heat & Mass balance					
2	Combustion check					
3	Burner check					
4	Cooler air distribution					
5	False air investigation					
6	Temperature & Pressure profile in Pre-Heater					
7	Alk Sulfur Cl Balance					
8	Instrument Check					
9	Calibration of feeders					
10	Dosing accuracy ( Dust tools) for all feeders including fine coal,kiln feed,AF					
11	Fuel Mix optimizer					
12	Gas analyser performance review					
13	AFR assessment ( potential and debottleneck )					
14	Monitoring of NOX/Sox and other emission, review and analysis					

Please note - However above points exercise should be carried out whenever required or after any modification

# Cradle to Gate efficiency Saving -PAT cycle 1

Energy certificates in 2015 -16 Cycle



## ENERGY SAVING

435 kCal  
92354 mTOE

1% of ACL  
Total primary  
energy  
consumption



## Emission Reduction

8200 T CO2  
reduction

1.2% of ACL  
Total emissions



## Capacity Building

100+  
Engineers and  
Operators

9+ Energy  
auditors &  
managers



## Saving

938  
Mio TOE

92355  
Escert  
(BANKED)

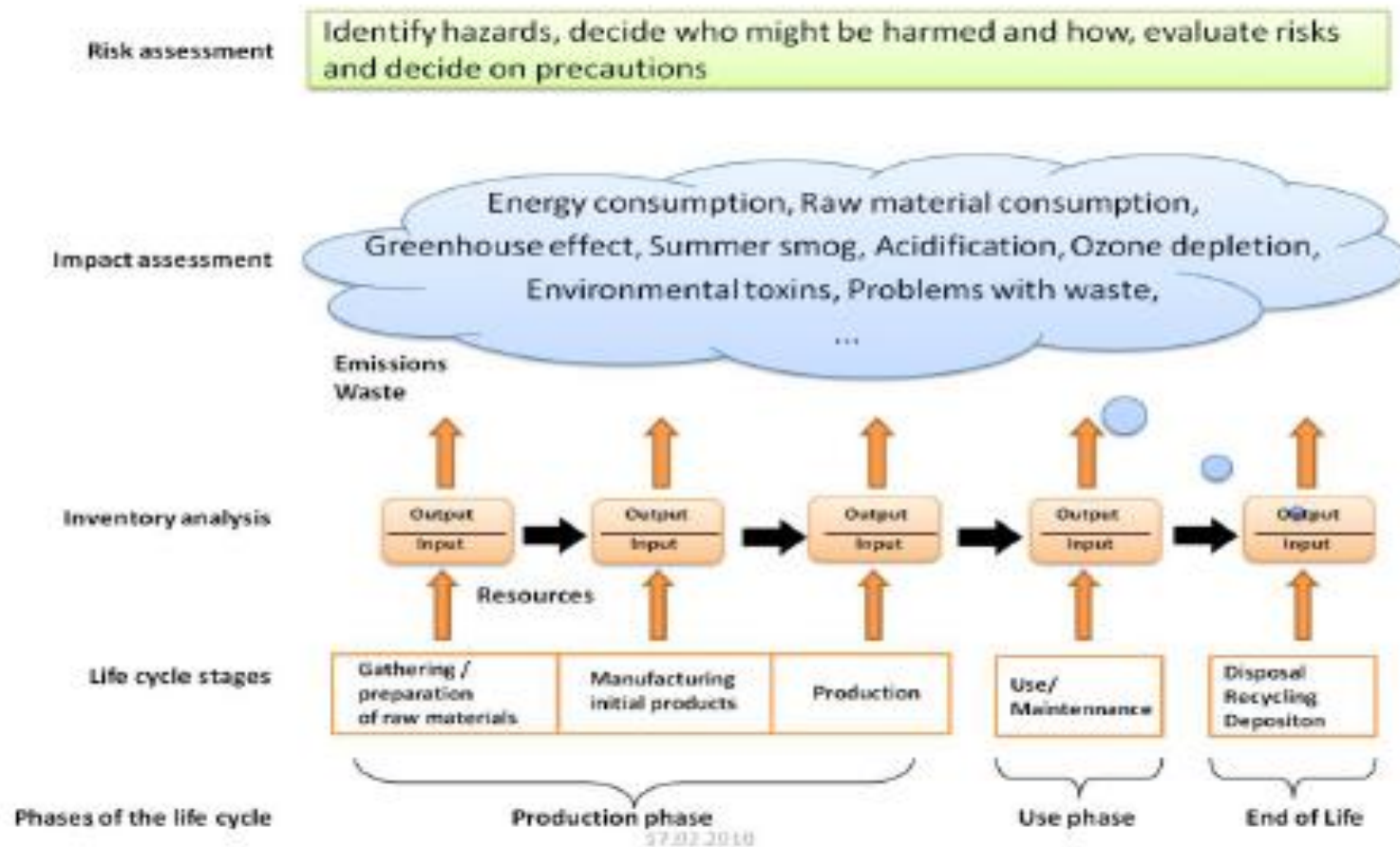
# LCA study- Process Impact from Cement Manufacturing

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- Life Cycle Assessment (LCA) is a relevant & key tool which helps in evaluating and assessing the environmental burdens during the life span of a product.
- Carry out a **Life Cycle Assessment (LCA) of Portland Pozzolana Cement Product at all plants of ACL.**
- As per ISO 14020:2000, ISO 14025:2006, ISO 14040:2006, EN 15804:2012 requirements as well as Cement PCR- UN CPC 3744:2013.
- GaBi Envision Software used for achieving multitude of benefits and value creation for the product, processes and supply chain.
- Environmental Product Declaration (EPD) is mainly intended for Business-to-Business (B2B) communication by bringing credible transparency and 3<sup>rd</sup> party assurance.
- **Ambuja Cements Ltd. is India's 1st cement company** to implement Environmental Product Declaration (EPD); an eco-labelling for the Portland Pozzolana Cement product.
- Companies like LafargeHolcim, Italcementi, CEMBUREAU, America Cement **Manufacturer's Association, UK Cement Industry (MPA)** also follow the practice.
- EPDs will soon become a mandatory requirement for business needs in India. Saint Gobain, JSW Steel are two companies in India who have published EPDs for gypsum board, architectural glass and structural steel.
- Developing and marketing EPDs prove to be a valuable practice to gain public recognition and increase customer loyalty.
- Provides instrumental information for optimizing resource consumption and improving processes for eco efficiency.



# ISO 14040/44 as applied to the life cycle assessment



# Scope & Inclusion of the study

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- Cradle to Grave approach was observed:
  - ▶ Sourcing
  - ▶ Inbound transportation
  - ▶ Internal process
  - ▶ Outbound transportation
  - ▶ End use and disposal
- In line with Ambuja Sustainability Ambition 2020 and 2030, various scenarios are created:
  - ▶ Renewable energy mix
  - ▶ Increase in blending proportion
  - ▶ Increase in AFR
  - ▶ Energy reduction


# Cradle to Gate Emissions Averaged from 5 IPs Cement Type-I Products

Pollutants Emitted from Cradle to Gate for 1 kg of Cement	
CO <sub>2</sub> (g/kg-cement)	750
SO <sub>2</sub> (g/kg-cement)	0.63
NO <sub>x</sub> (g/kg-cement)	2.5
Dust (g-SPM/kg-cement)	1.5
Total Greenhouse Effect (g/kg-cement)	749 <sup>a</sup>
Total Acidification (g/kg-cement)	2.4 <sup>b</sup>
Total Eutrophication (g-PO <sub>4</sub> /kg-cement)	0.33 <sup>c</sup>
Total Winter Smog (g-SPM/kg-cement)	2.1 <sup>d</sup>

**For every 1 kg of cement produced, .75 kg of CO<sub>2</sub> is emitted.**

# Benefits

- Display Green Labels and Responsible Sourcing Schemes of the company.
- As a 'sustainability passport' for construction products, EPDs are a core element of green building certification



Environmental Product Declaration- Portland Pozzolana Cement, 2016

**1. Aim and Scope**  
Ambuja Cements Ltd, a part of the global conglomerate LafargeHolcim, is one of the leading cement companies in the Indian cement industry. This declaration aims to provide the effects measurable and verifiable for the environmental assessment of construction works done with one tonne Portland Pozzolana Cement manufactured at Ambuja Nagar clinker manufacturing unit and Ambuja Nagar grinding unit of Ambuja Cements Limited.

**2. General information**  
2.1 EPD, PCR, LCA Information

<b>EPD Information</b>	
<b>Program operator</b>	The International EPD System Vasagatan 15-17 SE-111 20 Stockholm Sweden Email: info@environdec.com Web: www.environdec.com
<b>Declaration holder<sup>1</sup></b>	Mr. Sandeep Shrivastava Ambuja Cements Limited 228, Udyog Vihar, Phase I, Gurgaon-122016 Email: sandeeps.shrivastava@ambujacement.com
<b>Product</b>	Portland Pozzolana Cement
<b>Reference standards</b>	ISO 14020:2000, ISO 14025:2006, ISO 21930:2007

**Table 1: EPD Information**

<b>LCA Information</b>	
<b>Title</b>	LIFE CYCLE ASSESSMENT REPORT – 2016 Portland Pozzolana Cement Ambuja Cements Limited
<b>Preparer</b>	Dr. Rajesh Kumar Singh Thinkstep Sustainability Solutions Pvt. Ltd. 421, MIDAS, Sahar Plaza, Andheri Kuria Road, Andheri East, Mumbai, India – 400059 Email: Rajesh.Singh@thinkstep.com
<b>Reference standards</b>	ISO 14040/144 standard

**Table 3: LCA Information**

**2.2 Reference period of EPD data**  
The reference period for the data used within this EPD is the year 2016.

**2.3 Geographical scope of EPD application**  
The geographical scope of this EPD is India.

<sup>1</sup> This declaration has not been externally verified and registered with the Program Operator. This is a self-declared EPD by Ambuja Cements Limited

**Ambuja Cements Limited, 2016**

Environmental Product Declaration- Portland Pozzolana Cement, 2016		Ambuja Cement
standards, and is suggested to be feasible only if all compared declarations follow equal standard provisions.		
4.7 Results		
Table 9: LCIA Result for 1000 kg average cement		
LCIA Impact Category	Unit	Module A1- A3
Abiotic Depletion (ADP elements)	kg Sb-Eq.	8.52E-04
Abiotic Depletion (ADP Fossil)	MJ	3610
Acidification Potential	kg SO <sub>2</sub> -Eq.	1.310
Eutrophication Potential	kg Phosphate-Eq.	0.244
Global Warming Potential, excl biogenic carbon	kg CO <sub>2</sub> -Eq.	807
Ozone Layer Depletion Potential	kg R11-Eq.	2.55E-10
Photochemical Ozone Creation Potential	kg Ethene-Eq.	0.099
Table 10: Use of Natural Resources for 1000 kg average cement		
Parameters	Unit	Module A1- A3
Renewable primary energy as energy carrier	MJ	20.5
Renewable primary energy resources as raw materials	MJ	0
Total renewable primary energy resources (primary energy and primary energy resources as raw materials)	MJ	20.5
Non-renewable primary energy as energy carrier	MJ	3630
Non-renewable primary energy resources as raw materials	MJ	0
Total non-renewable primary energy resources (primary energy and primary energy resources as raw materials)	MJ	3630
Use of secondary material	kg	308.20
Use of renewable secondary fuels	MJ	13.00
Use of non-renewable secondary fuels	MJ	219.72
Use of net fresh water	m <sup>3</sup>	0.122
Table 11: Other Indicators for 1000 kg average cement		
Parameters	Unit	Module A1-A3
Components for reuse	kg	0
Materials for recycling	kg	0
Exported energy	MJ	0
Dust: PM10-equivalents	kg	0.055
Table 12: Supplementary Indicators for 1000 kg average cement		
Parameters	Unit	Module A1-A3
Non-hazardous waste	kg	
Hazardous waste	kg	
Radioactive waste	kg	0.001
Ambuja Cements Limited, 2016		

## EPD of Ambujanagar

# Sample EPD For One Of The Plants

LCIA Result for 1000 kg average cement	LCIA Impact Category	Unit	Module A1- A3
	Abiotic Depletion (ADP elements)	kg Sb-Eq.	8.52E-04
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Use of Natural Resources for 1000 kg average cement

Other Indicators for 1000 kg average cement	Parameters	Unit	Module A1-A3
	Components for reuse	kg	0
	Materials for recycling	Kg	0
	Exported energy	MJ	0
	Dust: PM10-equivalents	kg	0.055

Parameters	Unit	Module A1-A3
Non-hazardous waste	kg	
Hazardous waste	kg	
Radioactive waste	kg	0.001

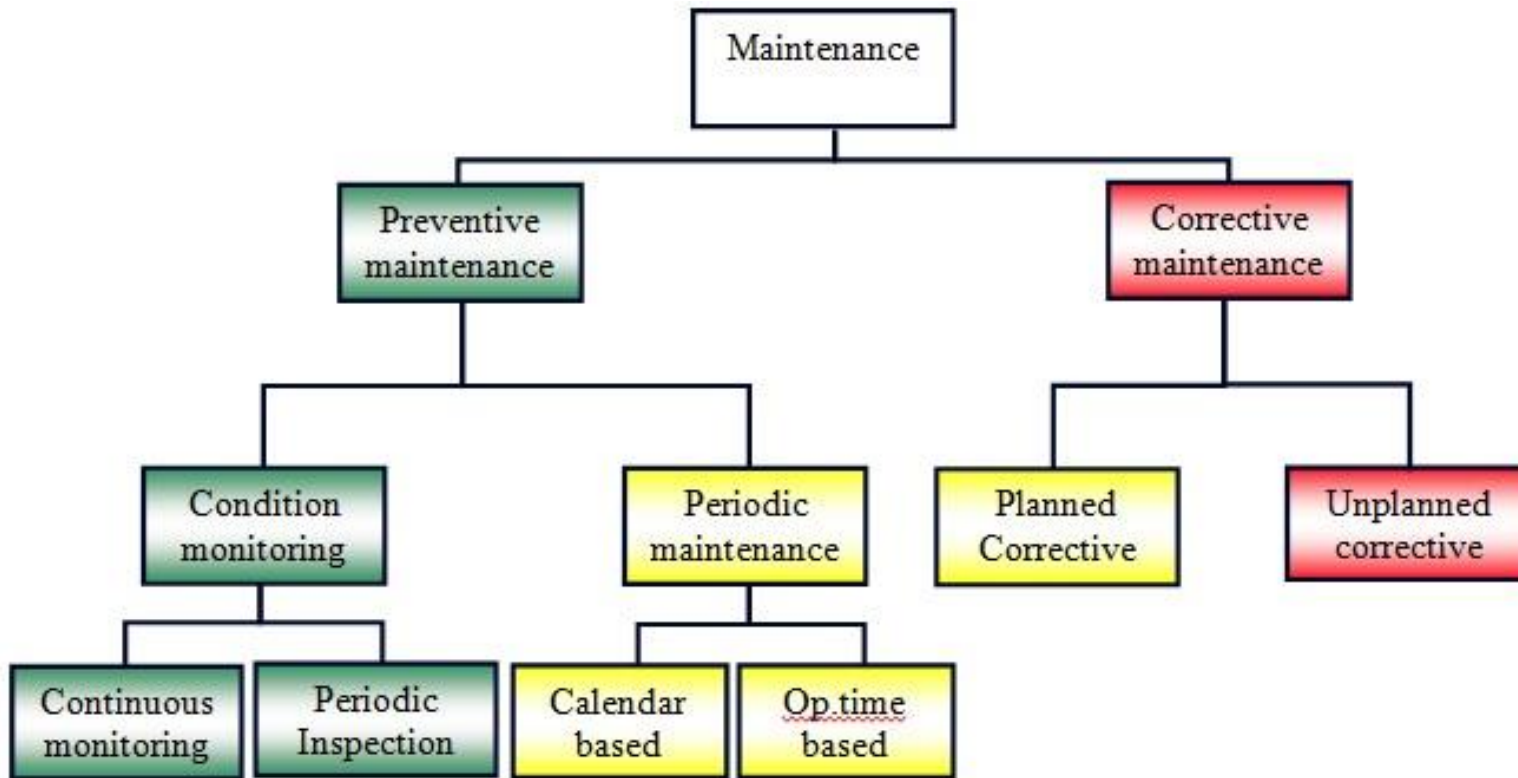
Supplementary indicators for 1000 kg average cement

## **EQUIPMENT & FACILITIES**

- Equipment Maintenance Strategies
- Condition Based Monitoring

# Plant Maintenance- CBM followed in Manufacturing Units

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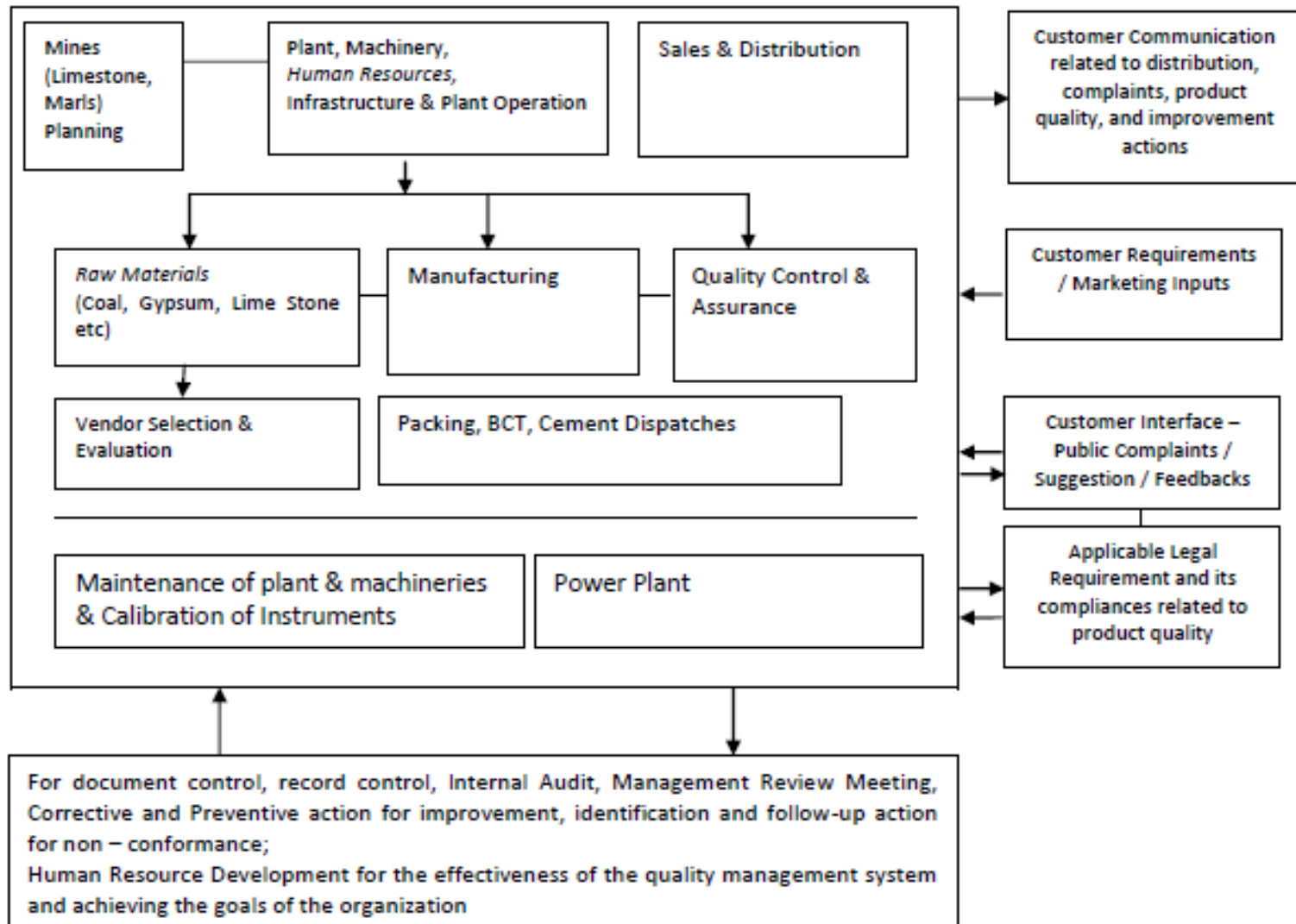
**Condition based** maintenance (CBM) is a maintenance strategy that monitors the actual **condition** of the asset to decide what maintenance needs to be done. CBM dictates that maintenance should only be performed when certain indicators show signs of decreasing performance or upcoming failure

# SUPPORT PROCESSES

- Connections with other processes.
- Interactions with other processes



# Support Process Flow Diagram



## PERSONNEL

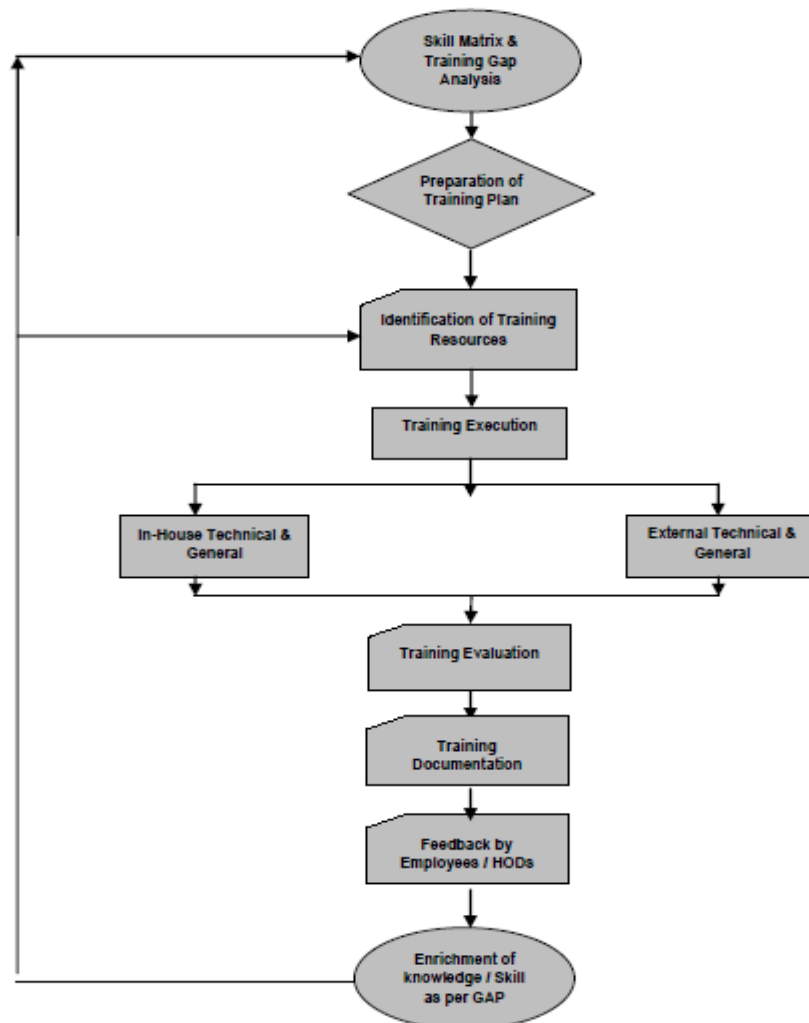
- Review employee skill lists for the process.
- Skill Matrix in Ambuja

# Skill Development- RESOURCE MANAGEMENT

Training needs of employees are identified based on the skill gaps for performance of their responsibilities as identified in the Skill Matrix.

Training calendar shall be prepared by the **AALA**, with the consultation of concerned Department. Certain training shall also be identified by Corporate HR Department.

Training may be carried out in **lecture style, hands on experience training, coaching & mentoring**, workshops and on-the-jobs. The nature and medium of training of employees shall be dependent on the complexity of work and educational / language skills of employee. Training is organized as per the Training calendar. **Effectiveness of functional training** for work affecting product quality / having significant environmental aspect / impact and Hazard Risk **Assessment** is evaluated by the concerned superior within 3 months of the training. Refresher training as per the result of evaluation of training effectiveness is organized. Record of Training and effectiveness evaluation is maintained.



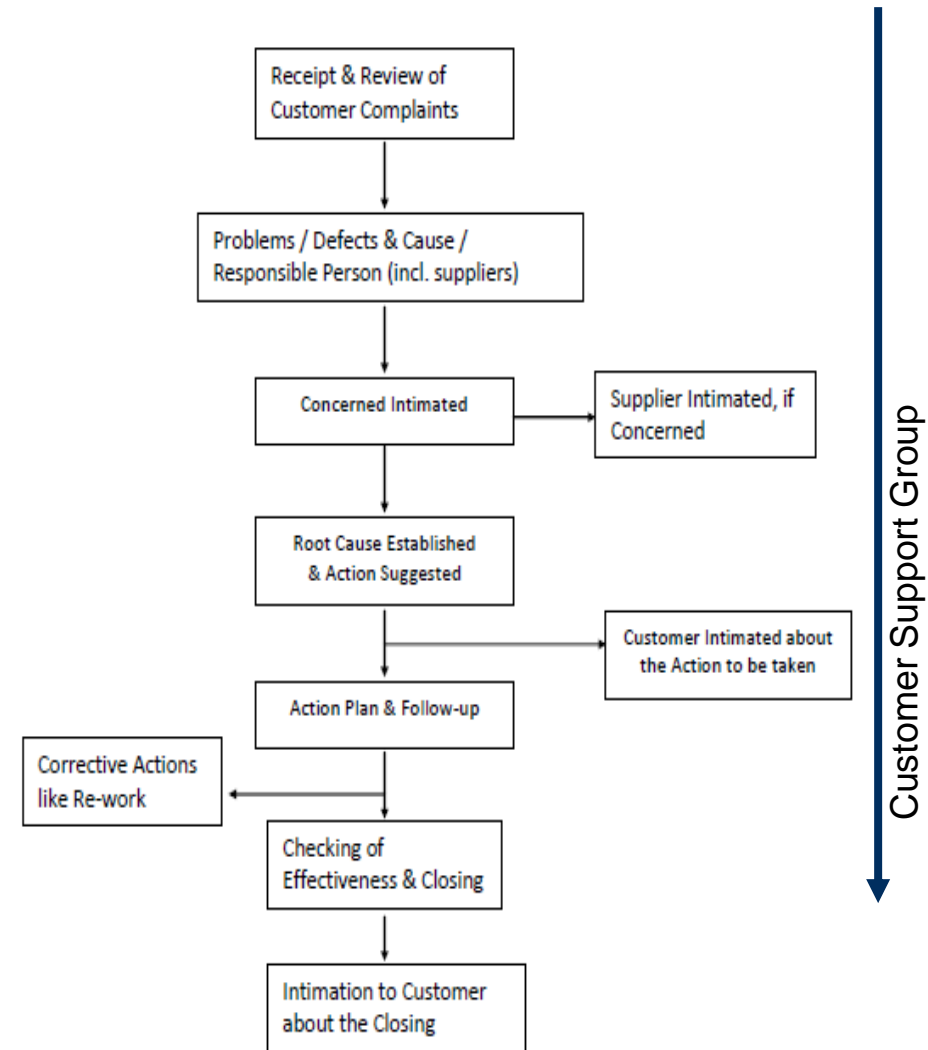
## **CONTROL PROCESSES**

- How is the process defined and who is responsible?
- Customer requirements defined?
- Customer Complain flow in Central Office

# Flow Chart for Handling of Customer Complaints Process

Reviewing non-conformances i.e. Customer complaints

- Results of Internal audits (
- Performance tracking reports (MIS team, KPI monitoring)
- Review of implementation of Management Programs
- Monitoring of key characteristics of operations
- Evaluation of compliance against legal and other requirements
- Communication from External interested parties



**Ambuja  
Cement**

Strength. Performance. Passion.

**Thanks...!!**

