



# GREEN RATING PROJECT

## A Tool for Sectoral Audit



Centre for Science and Environment



Audit- A systematic and independent examination to ascertain a true value or concern

- ✓ Assess performance- Strength, Weakness
- ✓ Guide for improvement
- ✓ Check compliance
- ✓ Way to SUSTAINABLE BUSINESS

If you can't measure, you can't improve. If you don't improve, you can't sustain.

Business As Usual (BAU) can't work

---

**Audit ?**



2010-11      2020-21      2030-31

✓ Sp. land use

54-1,781 ha/MT (- township)

65-3,700 ha/MT (+ township)

✓ Sp. energy 5.4-6.2 Gcal/tcs (4.5GCal)

✓ Sp. CO2 emission- upto 4.2 t/tcs (2.4GCal)

✓ Sp. water consumption

2.1- 5.0 m3/tcs (- power, township) (1.0GCal)

6.2-32.3 m3/tcs (+ power+ township) (5.0GCal)

2010 11      2020 21      2030 31

eel sector



- ✓ **Water:** 70 % of total withdrawal by industries ~22 BCM
- ✓ **Coal:** > 70% of total consumption; 2x by 2022 (~600mt- 2012)
- ✓ **GHG Emission:** >50% of India's total CO<sub>2</sub> from fuel combustion
- ✓ **Ash generation:** ~ 160mt (2015); will go to ~300mt by 2022
- ✓ **Land:** (EC till Feb, 2015): 2.85 lakh ha (plant + mines)
- ✓ **Pollution** (of the total industrial sector)
  - 60 % of PM emissions (includes mining)
  - 45-50% of SO<sub>2</sub> emissions
  - 30% of NO<sub>x</sub> emissions
  - > 80% of mercury emissions

## A Snapshot of Coal-based Power sector





## KEY MESSAGES

- ✓ Business sustainability demands improvement.
- ✓ Consumer wants responsible company and sustainable product
- ✓ There is a tremendous scope for improvement in all areas.
- ✓ A warning: If business-as-usual continues, soon the sheer size will create insurmountable ecological and social problems.
- ✓ Marginal improvement will not help; leapfrog solutions are required.

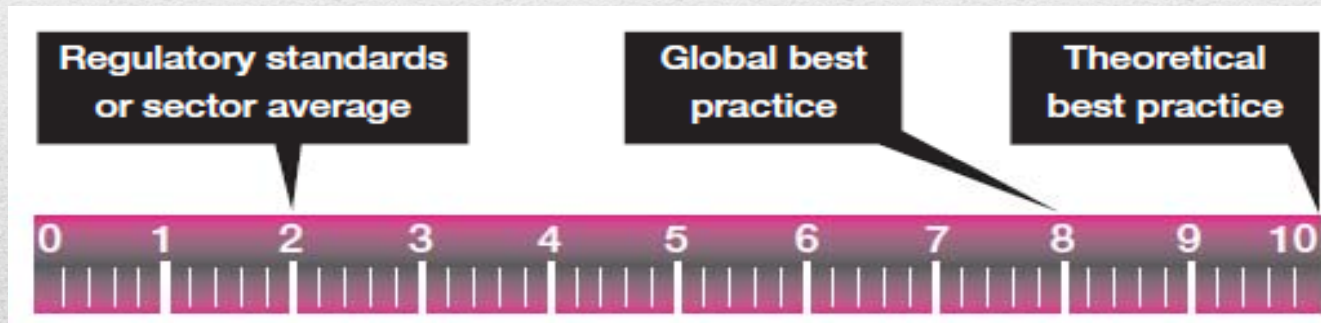
This is where GRP (GREEN RATING PROJECT) helps.

---

**BAU- Future imperfect**



- ✓ GRP is a public disclosure tool to leverage change
- ✓ Environment is public good, so we rate all.
- ✓ It benchmarks the present and points to the way ahead
- ✓ It sets difficult goal-posts: Pushes towards desirable, not what is easily achievable



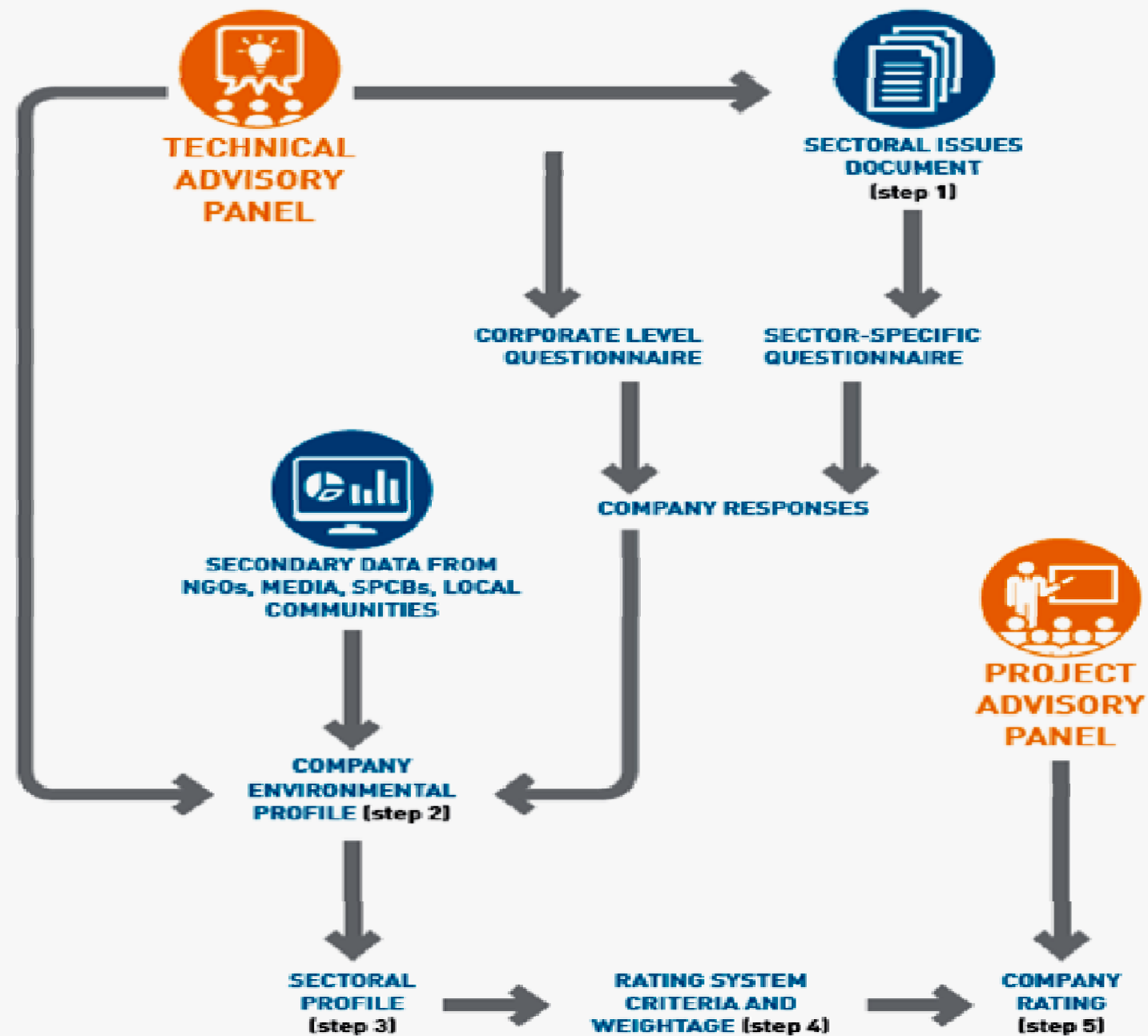
- ✓ Industry will grow, but growth has to be efficient/  
business-unusual

---

## Green Rating Project- what and why?

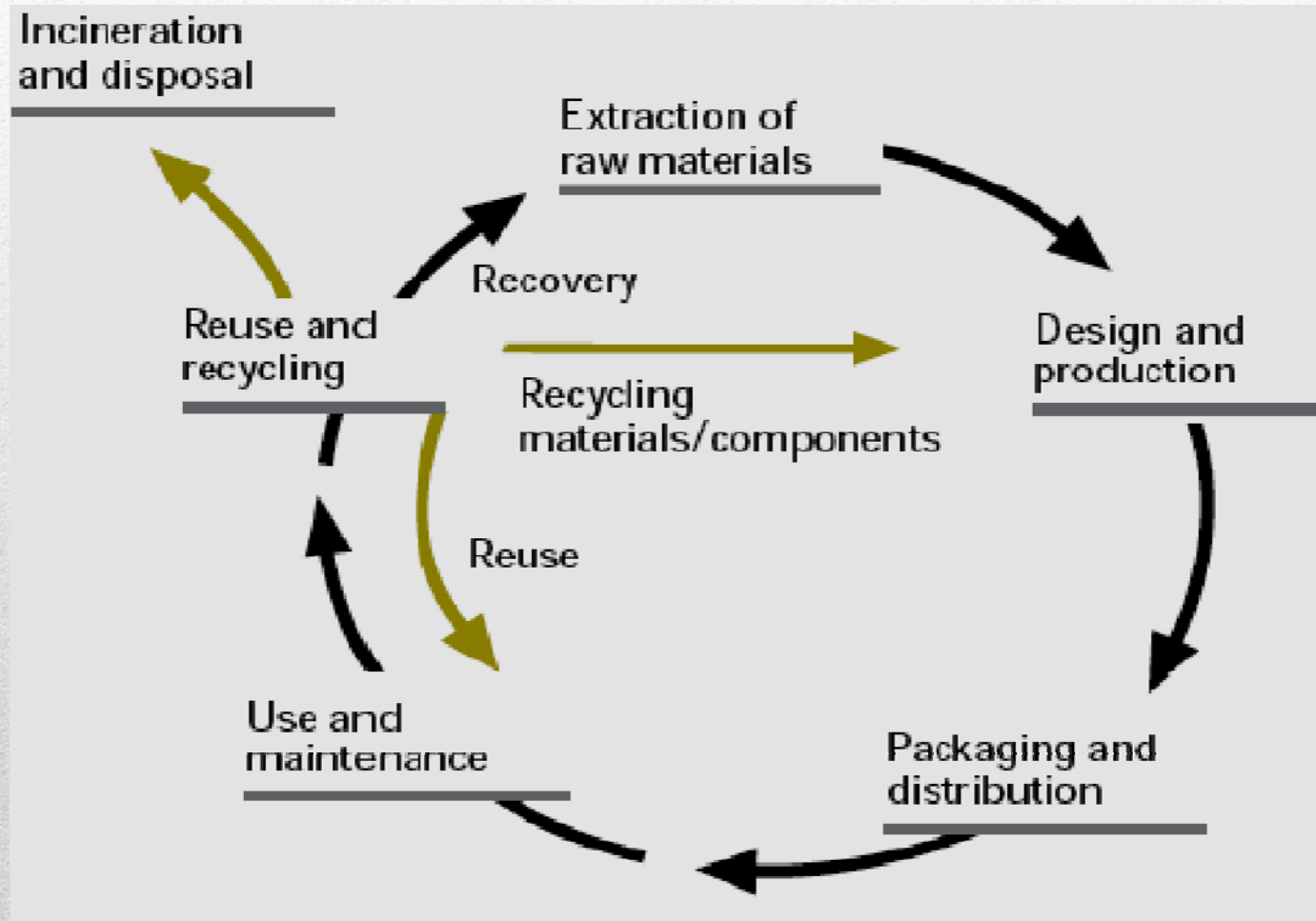


## FIVE STEPS TO ASSESMENT





Cradle-to-Grave approach is adopted by CSE to study environmental impact of an industry



**Life Cycle Analysis**





## ✓ **Data sourcing**

- Types of information- Corporate level, plant level
- Sources- company, pollution control board, survey, Internet

## ✓ **Survey**

- Plant survey- plant officials, workers
- Community survey- community, NGOs, local administration, media, PCB officials

## ✓ **Data compilation & Analysis**

- Data collection, check/verification
- Data processing
- Data assessment and comparison

## ✓ **Environment profile-** Assessment report preparation and discussion with company

## ✓ **Rating-** praising the performer, guiding the laggards

## ✓ **Advocacy-** Plant level improvement, sectoral policy

---

# **Audit methodology**



## Questionnaire

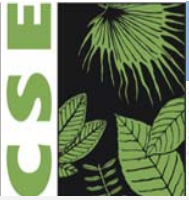
- ✓ General – area, turnover, expense, manpower
- ✓ Design & technology- clean tech, BAT, innovation
- ✓ Raw material handling- sourcing, transport, storage, processing
- ✓ Operation
- ✓ Resource consumption- energy, water
- ✓ Pollution control- air emission, wastewater, SW & HW
- ✓ OHS, Policy, Compliance, CSR

SPCBs- CTE, CTO, inspection reports, env. statements, notices etc.

---

## Data Sourcing





## Plant audit

- ✓ Raw material handling
- ✓ Operation- material flow direction
- ✓ Pollution control measures
- ✓ Waste storage, recycle, reuse
- ✓ Safety practices
- ✓ EMD structure, skill development
- ✓ Compliance
- ✓ Innovations
- ✓ CSR
- ✓ Disclosure & Transparency

## Stakeholders audit

- ✓ Local community- perception, pollution, grievances, benefits,
- ✓ SPCB- plant, performance, compliance, complaints,
- ✓ Civil society- social issues, social support, grievances, benefits,
- ✓ Media- reportage, public image, incidents, new developments
- ✓ Hospitals/ Doctors- pollution impacts, health issues etc.

**Survey/Audit- quantitative, qualitative**



### General

Land use (acre/MW), Green belt %, Ash pond area (acre/MW)  
Manpower (nos./MW)  
Average unit size (MW)  
Average Age  
Operating availability, PLF

### Coal storage

Systematic coal storage- paved/unpaved, runoff water collection and treatment  
Coal conveyer system- close/open/tube  
Coal transport to unloading site- truck/ train/conveyor  
Fugitive dust emission control system-technology  
Coal pulverizer technology- VRM/Ball

### Overall Energy

Gross heat rate/ efficiency, trend, deviation from design  
Auxiliary power  
Sp. secondary fuel consumption/ MWh  
Combustion type- super/sub/FBC

### Boiler

Boiler efficiency, deviation from design  
Efficiency of BFP-(Steam/Turbine driven-variable/constant)  
Specific boiler makeup (total makeup(m<sup>3</sup>)/total generation(GWh))  
Efficiency improvement technology in boiler

# Analysis Indicators





<b>Turbine</b>	Turbine technology, type of flow in IP and LP turbine Steam regulation system, vibration detection system, ATRS, blading Turbine efficiency, deviation from design Reheat system availability, type of excitation system
<b>Condenser &amp; Cooling system</b>	Type of cooling system: Fresh water OTC/ Closed Cooling tower technology type (Seawater OTC/CL-ID/CL-ND ) Condenser technologies COC, Deviation from design vacuum Online condenser cleaning system Cooling tower design, clean technology
<b>Water</b>	Water sourcing pattern, water stress in the area/ or connected area Sp. water consumption Availability of water flow meters/ metering Quality of water reporting- regulator
<b>Stakeholders' perception</b>	On water pollution On air pollution from stack On fugitive emission from plant On ash pollution (handling, silo,pond) On CSR

---

## Analysis Indicators



<b>Pollution-Air</b>	Stack PM, SO2, NOx emission Continuous online monitoring No. of parameters monitored in stack- Hg, others Quality of stack monitoring-Calibration/disp. Board & others Sp. CO2 generation Quality of AAQ monitoring/location/reporting etc. Clean technology-including Sox and others from data entry sheet
<b>Pollution- Water</b>	ETP, STP availability Specific discharge, % wastewater recycled
<b>Ash &amp; Hazardous waste</b>	Non-compliance in water pollution & public complaints Non-compliance recorded in Lab result Ash slurry discharge from plant/pond Dry/Wet/mixed/HCSO ash handling % ash utilization, gainful utilization, compliance to target Ash pond maintenance, non-compliance Hazardous waste handling & storage protocol in plant
<b>Policy Certification, EMS, OHS,</b>	No. of policies, certification, Consent to operate- availability Independent EMD, OHS, pollution monitoring lab Fatality during last 5 years Pollution monitoring disclosure on website/annual report/BRR

## Analysis Indicators





Higher weightage to the phase having higher impacts on environment

	Weightages				
	Paper sector 1st rating (1999)	Automobile sector (2001)	Chlor-alkali sector (2002)	Paper sector 2nd rating (2004)	Cement sector (2005)
<b>1. Corporate environmental policy and management systems</b>	35.0	20.0	15.0	10.0	10.0
<b>2. Life cycle analysis</b>	50.0	77.0	75.0	77.5	77.5
Sourcing phase	8.0	7.5	6.0	11.5	30.75
Production phase	42.0	8.5	52.5	66.0	43.75
Product use and disposal phase	0.0	61.0	16.5	0.0	3.0
<b>3. Stakeholders' perception</b>	15.0	3.0	10.0	12.5	12.5
<b>Total</b>	100	100	100	100	100

## Indicators comparison for Rating



- ✓ **Pulp & Paper (1999, 2004)**- Farm forestry, chlorine free bleaching, water accounting and reduction
- ✓ **Automobile (2001)**- Emission certificates, technologies for vehicular pollution control
- ✓ **Chlor- alkali (2002)**- Phased out Mercury use, reduce import duty for membrane cell technology
- ✓ **Cement (2005)**- Fugitive emission norms
- ✓ **Iron & Steel (2012)** – proposed new norms
- ✓ **Power sector (2015)**- New and better norms, focus on energy efficiency

---

## **Green Rating- Improvement**





- ✓ Your plant. Your data. You are the best judge,  
**benchmark yourself**
  - Among your plants, sector/multi-sector
  - Among peers
  - Among global best plants
- ✓ **Assess your own performance-** strength, shortcoming ,  
make your own plan of improvement-
- ✓ **Guide your company/management to lead the sector**
- ✓ **Evaluate your own benefit of improvement-**  
Economical, environmental, social...
- ✓ **Get leverage over your peers, be the best**
- ✓ **Market wants you to be sustainable and responsible**

---

## **Self Regulation & Audit- why ?**